Junest JA Wiest 1 . P75

Contents

Number 1-Winter, 1947

The Science of Public Administration: Three Problems Robert A. Dahl Administrative Interchange: Brussels and Havana	1					
Perfecting State Administration, 1940-46 Lynton K. Caldwell	12					
Reorganization of Workmen's Compensation in New York State, 1943-46. Mary Donlon	25 37					
Analysis of the Process of Decision-Making						
Analysis of the Process of Decision-Making	41					
Reviews of Books and Documents	49					
	60					
Railroad Consolidation under the Transportation Act of 1920, by William Norris Leonard	00					
The Promise of the American Corporation Avery Leiserson Concept of the Corporation, by Peter F. Drucker	63					
International Economic Organization	68					
International Economic Organization						
News of the Society	74					
Number 2—Spring, 1947						
Harold D. Smith-Public Administrator Paul H. Appleby	77					
Harold D. Smith-What He Meant to State and Local Government . Herbert A. Olson	82					
Public Administration and Economic Stabilization Edwin G. Nourse	85					
Toward Better Public Administration Paul H. Appleby	93					
Japanese Administration-A Comparative View Milton J. Esman	100					
The Tri-County Regional Planning Commission Maxine Kurtz	113					
Minority Groups and OPA Frances Harriet Williams	123					
Reviews of Books and Documents						
Strategic Intelligence	129					
The Future of American Secret Intelligence by George S. Pettee						
Terminal Airport Management	132					
Due Process of Inquiry John A. Vieg	135					
Presidential Commissions, by Carl Marcy; The Moreland Act: Executive Inquiry in the State of New York, by J. Ellswerth Missall						
A Letter to the Editor	141					
Report of Conference Sessions	143					
News of the Society	155					
Number 3—Summer, 1947						
The Administration of Nationalized Industries in Britain William A. Robson	161					
A Plea for Administrative Decentralization George C. S. Benson	170					
Coordinating Staffs-Are They Really Dangerous? George W. Bergquist	179					
Manpower Control in the Air Transport Command Pierre S. Palmer, Jr.	184					
Humanizing Public Administration	193					
Humanizing Public Administration	200					
The Twain Do Meet John R. Campbell, Jr.	204					
Reviews of Books and Documents						
The Professors and the Practitioners William A. Jump	208					
Elements of Public Administration, edited by Fritz Morstein Marx						

Training of Continental Jurists for Public Administration Henry S. Bloch Law Training in Continental Europe; Its Principles and Public Function, by Eric F. Schweinburg			
News of the Society	217		
Number 4-Autumn, 1947			
Administering the Employment Act-The First Year Ralph E. Flanders	221		
Budget Classification and Fiscal Planning Jesse V. Burkhead	228		
Organizational Analysis: Some Notes on Methods and Criteria C. Dwight Waldo	236		
Regional Research and Training in Public Administration Lee S. Greene	245		
Trends in British Local Government Winston W. Crouch	254		
Reviews of Books and Documents	-31		
Public Administration in Perspective Lincoln Gordon	263		
Reflections on Public Administration, by John M. Gaus	3		
The Lessons of War Administration David B. Truman	268		
The United States at War; Development and Administration of the War Program			
by the Federal Government			
Military Government-Fact and Fancy Malcolm S. MacLean	275		
American Military Government in Germany, by Harold Zink; American Military			
Government: Its Organization and Policies, by Hajo Holborn			
Stimulating Local Government Lane W. Lancaster	277		
State-Local Relations: Report of the Committee on State-Local Relations			
Validity of Organizational Theories Robert A. Dahl	281		
Organization of Industry, by Alvin Brown			
Housing Comes of Age	284		
The Future of Housing, by Charles Abrams			
News of the Society	292		

A

A

A

Index

Volume VII-1947

17

75

Abrams, Charles. The Future of Housing, reviewed by William L. C. Wheaton	284	Behavior. Dahl, Robert A. The Science of Public Administration: Three Problems	1
ADMINISTRATION. See Comparative Administration, County Administration, Interna-		Benson, George C. S. A Plea for Administra- tive Decentralization	170
tional Administration, Local Government, Military Government, Municipal Govern-		Bergquist, George W. Coordinating Staffs- Are They Really Dangerous?	
ment, Politics and Administration, State Government, Theory of Administration,		BIOGRAPHIES. Appleby, Paul H. Harold D.	179
War Administration. ADMINISTRATIVE ANALYSIS. Waldo, C. Dwight. Organizational Analysis: Some Notes on		Smith—Public Administrator Olson, Herbert A. Harold D. Smith— What He Meant to State and Local Gov- ernment	77
Methods and Criteria	236	Bloch, Henry S., book review	213
ADMINISTRATIVE HISTORY. See also Biographies. The Lessons of War Administration, book		Bollinger, Lynn L., Passen, Alan, and Mc- Elfresh, Robert E. Terminal Airport Fi- nancing and Management, reviewed by	3
review by David B. Truman	268	Herman G. Pope	132
ton K. Perfecting State Administration,		viewed by Robert A. Dahl	281
1940-46 Esman, Milton J. Japanese Administration	25	BRUSSELS, BELGIUM. Castleberry, H. Paul. Administrative Interchange: Brussels and Ha-	
-A Comparative View The Failure of a Commission, book review	100	vana BUDGET. Burkhead, Jesse V. Budget Classifi-	12
by C. Herman Pritchett	60	cation and Fiscal Planning	228
ADMINISTRATIVE PROCESS. The Professors and the Practitioners, book review by William		Burkhead, Jesse V. Budget Classification and	
A. Jump	208	Fiscal Planning	228
Public Administration in Perspective, book		Business. The Promise of the American Cor-	6.
review by Lincoln Gordon	263	poration, book review by Avery Leiserson	63
Administrators. Appleby, Paul H. Toward		Caldwell, Lynton K. Perfecting State Ad-	
Better Public Administration The Professors and the Practitioners, book	93	ministration, 1940-46	25
review by William A. Jump	208	Campbell, John R., Jr. The Twain Do Meet	204
Public Administration in Perspective, book		CAREER SERVICE. Appleby, Paul H. Toward	
review by Lincoln Gordon	263	Better Public Administration	93
Training of Continental Jurists for Public		Castleberry, H. Paul. Administrative Inter-	
Administration, book review by Henry S.		change: Brussels and Havana	12
Bloch	213	CENTRALIZATION. Crouch, Winston W. Trends	
AIR TRANSPORT COMMAND. Palmer, Pierre S.,		in British Local Government CITIZEN PARTICIPATION. Williams, Frances	254
Jr. Manpower Control in the Air Trans-	.0.	Harriet, Minority Groups and OPA	190
port Command	184	Civil Service, See also Administrators, Per-	123
book review by Herman G. Pope	132	sonnel Administration.	
Appleby, Paul H. Harold D. Smith-Public	-3-	Dahl, Robert A. The Science of Public Ad-	
Administrator	77	ministration: Three Problems	1
Toward Better Public Administration	93	COMPARATIVE ADMINISTRATION. Esman, Mil-	
ARMY AIR FORCES. Palmer, Pierre S., Jr. Manpower Control in the Air Transport		ton J. Japanese Administration-A Com- parative View	100
Command	184	CONFERENCES. Campbell, John R., Jr. The	
AUSTRIA. Training of Continental Jurists for		Twain Do Meet	204
Public Administration, book review by Henry S. Bloch	919	Congress. See also Legislative-Executive Re-	

PUBLIC ADMINISTRATION REVIEW

	Nourse, Edwin G. Public Administration	
135	Esman, Milton J. Japanese Administration-	85
221		100
170	ing Staffs-Are They Really Dangerous?	179
179	Public Administration	93
25	FEDERAL-STATE-LOCAL RELATIONS. Caldwell, Lynton K. Perfecting State Administration, 1940-46	25
63	FIELD SERVICE. Rutledge, Donald A. Civilian Personnel Administration in the War De-	68
221	partment	49
85	ployment Act—The First Year FOREIGN POLICY. Strategic Intelligence, book	221
113	FRANCE. Training of Continental Jurists for Public Administration, book review by	129
254	Henry S. Bloch	213
281	Gaus, John M. Reflections on Public Admin- istration, reviewed by Lincoln Gordon	263
1	Fancy, book review by Malcolm S. Mac-	
170	Training of Continental Jurists for Public Administration, book review by Henry S.	275
	Bloch	213 129
	Gordon, Lincoln, book review	263
129	State Administration, 1940-46GRANTS-IN-AID. Stimulating Local Govern-	25
135	ment, book review by Lane W. Lancaster	277
113	in British Local Government	254
37	ministration: Three Problems	1
63	Nationalized Industries in Britain Greene, Lee S. Regional Research and Train-	161
	ing in Public Administration	245
100	HAVANA, CUBA. Castleberry, H. Paul. Admin- istrative Interchange: Brussels and Havana	12
245	HEADQUARTERS - FIELD RELATIONS. Benson,	
208	Campbell, John R., Jr. The Twain Do	170
213	Rutledge, Donald A. Civilian Personnel	
221	Hill, Martin. The Economic and Financial Organization of the League of Nations, re-	
	221 170 179 25 63 221 85 113 254 281 170 49 41 129 135 113 37 63 100 245 208	and Economic Stabilization Esman, Milton J. Japanese Administration— A Comparative View Executive. Bergquist, George W. Coordinating Staffs—Are They Really Dangerous? Experts. Appleby, Paul H. Toward Better Public Administration Federal-State-Local Relations. Caldwell, Lynton K. Perfecting State Administration, 1940-46 Fernbach, Alfred, book review Field Service. Rutledge, Donald A. Civilian Personnel Administration in the War Department Flanders, Ralph E. Administering the Employment Act—The First Year Foreign Pollicy. Strategic Intelligence, book review by Myron P. Gilmore France. Training of Continental Jurists for Public Administration, book review by Henry S. Bloch Gaus, John M. Reflections on Public Administration, reviewed by Lincoln Gordon Germany. Military Government—Fact and Fancy, book review by Malcolm S. Mac- Lean Training of Continental Jurists for Public Administration, book review by Henry S. Bloch Gilmore, Myron P., book review Gordon, Lincoln, book review Gordon, Lincoln, book review Gordon, Lincoln, book review Grenners. Caldwell, Lynton K. Perfecting State Administration, 1940-46 Grants-In-Aid. Stimulating Local Government, book review by Lane W. Lancaster Great Britain. Crouch, Winston W. Trends in British Local Government Dahl, Robert A. The Science of Public Administration: Three Problems Robson, William A. The Administration of Nationalized Industries in Britain Greene, Lee S. Regional Research and Training in Public Administration Havana, Cuba. Castleberry, H. Paul. Administrative Interchange: Brussels and Havana Headquarters-Field Relations. Benson, George C. S. A Plea for Administrative Decentralization Campbell, John R., Jr. The Twain Do Meet Rutledge, Donald A. Civilian Personnel Administration in the War Department Hill, Martin. The Economic and Financial

INDEX TO	voi	LUME VII-1947	299
viewed by Alfred Fernbach	68	Lancaster, Lane W., book review LAWYERS. Training of Continental Jurists for Public Administration, book review by	277
viewed by Malcolm S. MacLean Housing. Housing Comes of Age, book re-	275	Henry S. Bloch Leadership. Appleby, Paul H. Harold D.	213
view by William L. C. Wheaton HUMAN RELATIONS. Platt, C. Spencer. Humanizing Public Administration	193	Smith—Public Administrator League of Nations. International Economic Organization, book review by Alfred Fern-	77
INCOME, NATIONAL. Burkhead, Jesse V. Budget Classification and Fiscal Planning	228	bach	68
INDUSTRY. Validity of Organizational Theories, book review by Robert A. Dahl	281	Jesse V. Budget Classification and Fiscal Planning	228
INDUSTRY AND GOVERNMENT. Nourse, Edwin G. Public Administration and Economic		Flanders, Ralph E. Administering the Employment Act—The First Year	221
Stabilization The Promise of the American Corporation,	85	and Economic Stabilization	85
book review by Avery Leiserson Intelligence Service. Strategic Intelligence,	63	Leiserson, Avery, book review Leonard, William Norris. Railroad Consoli- dation under the Transportation Act of	63
book review by Myron P. Gilmore Inter-American Congress of Municipalities. Castleberry, H. Paul. Administrative Inter-	129	1920, reviewed by C. Herman Pritchett LOCAL GOVERNMENT. Castleberry, H. Paul.	60
change: Brussels and Havana Intergovernmental Relations. Kurtz, Max-	12	Administrative Interchange: Brussels and Havana	12
ine. The Tri-County Regional Planning Commission	113	Local Government	254
International Administration Castleberry, H. Paul. Administrative Interchange: Brussels and Havana	12	view by Lane W. Lancaster	277
International Economic Organization, book review by Alfred Fernbach	68	MacLean, Malcolm S., book review Management. See also Budget, Personnel	275
International Federation for Housing and Town Planning, Castleberry, H. Paul. Administrative Interchange: Brussels and Ha-		Administration. Esman, Milton J. Japanese Administration -A Comparative View	100
vana International Institute of the Adminis-	12	Palmer, Pierre S., Jr. Manpower Control in the Air Transport Command	184
TRATIVE SCIENCES. Castleberry, H. Paul. Administrative Interchange: Brussels and Ha-		Platt, C. Spencer. Humanizing Public Administration	193
vana International Union of Local Authori-	12	Terminal Airport Management, book review by Herman G. Pope	132
Interchange: Brussels and Havana	12	MANNING TABLES. Palmer, Pierre S., Jr. Man- power Control in the Air Transport Com-	
INTERSTATE COMMERCE COMMISSION. The Failure of a Commission, book review by	6-	MANPOWER CONTROL. Palmer, Pierre S., Jr. Manpower Control in the Air Transport	184
C. Herman Pritchett Investigation. Due Process of Inquiry, book review by John A. Vieg	60	Command	184
JAPAN. Esman, Milton J. Japanese Adminis-	135	viewed by John A. Vieg	135
tration—A Comparative View JOINT COMMITTEE ON THE ECONOMIC REPORT.	100	Public Administration, reviewed by William A. Jump	208
Flanders, Ralph E. Adminstering the Employment Act—The First Year	221	McCamy, James L. Analysis of the Process of Decision-Making	41
Jump, William A., book review	208	McElfresh, Robert E., Bollinger, Lynn L., and Passen, Alan. Terminal Airport Fi-	
Kurtz, Maxine. The Tri-County Regional Planning Commission	113	nancing and Management, reviewed by Herman G. Pope	132

METHODOLOGY. Public Administration in Per- spective, book review by Lincoln Gordon Validity of Organizational Theories, book	263	fication and Fiscal Planning	228
review by Robert A. Dahl	281	Platt, C. Spencer. Humanizing Public Ad-	113
MILITARY GOVERNMENT. Military Govern- ment-Fact and Fancy, book review by		POLICE. Esman, Milton J. Japanese Adminis-	193
Malcolm S. MacLean	275	POLITICS AND ADMINISTRATION. Appleby, Paul	100
nority Groups and OPA	123	H. Toward Better Public Administration. Dahl, Robert A. The Science of Public Ad-	93
ecutive Inquiry in the State of New York, reviewed by John A. Vieg	135	ministration: Three Problems Pope, Herman G., book review	132
MUNICIPAL GOVERNMENT. Olson, Herbert A.	-33	PRESIDENTIAL COMMISSIONS. Due Process of	• 3•
Harold D. Smith-What He Meant to State		Inquiry, book review by John A. Vieg	135
and Local Government	82	Pritchett, C. Herman, book review	60
view by Herman G. Pope	132	book review by William L. C. Wheaton Public Ownership. Housing Comes of Age,	284
NEGROES. Williams, Frances Harriet. Minority		book review by William L. C. Wheaton	284
Groups and OPA	123	Robson, William A. The Administration of Nationalized Industries in Britain	161
zation of Workmen's Compensation in		RAILROADS. The Failure of a Commission,	
New York State, 1943-46	37	book review by C. Herman Pritchett RECORDS. The Lessons of War Administra-	60
John A. Vieg	135	tion, book review by David B. Truman	268
Nourse, Edwin G. Public Administration and	00	RECRUITMENT. Esman, Milton J. Japanese	
Economic Stabilization	85	Administration-A Comparative View	100
		REGIONAL PLANNING. Kurtz, Maxine. The	
OFFICE OF PRICE ADMINISTRATION. Williams, Frances Harriet. Minority Groups and		Tri-County Regional Planning Commis- sion	113
OPA	123	REGIONALISM. Greene, Lee S. Regional Re-	3
Olson, Herbert A. Harold D. Smith-What		search and Training in Public Adminis-	
He Meant to State and Local Government	82	REGULATION. The Failure of a Commission,	245
ORGANIZATION. Appleby, Paul H. Harold D. Smith—Public Administrator		book review by C. Herman Pritchett	60
Bergquist, George W. Coordinating Staffs	77	Housing Comes of Age, book review by	
-Are They Really Dangerous?	179	William L. C. Wheaton	284
Validity of Organizational Theories, book		REORGANIZATION. Caldwell, Lynton K. Per-	
review by Robert A. Dahl	281	fecting State Administration, 1940-46 Donlon, Mary. Reorganization of Work- men's Compensation in New York State,	25
	236	1943-46	37
Palmer, Pierre S., Jr. Manpower Control in the Air Transport Command	184	and Training in Public Administration	245
Passen, Alan, McElfresh, Robert E., and Bol- linger, Lynn L. Terminal Airport Financ-		Platt, C. Spencer. Humanizing Public Administration	193
ing and Management, reviewed by Her-		The Professors and the Practitioners, book review by William A. Jump	208
man G. Pope	132	RESPONSIBILITY. Benson, George C. S. A Plea	200
Service, Civil Service, Recruitment. Rutledge, Donald A. Civilian Personnel		for Administrative Decentralization Robson, William A. The Administration of	170
Administration in the War Department	49	Nationalized Industries in Britain	161
Pettee, George S. The Future of American Secret Intelligence, reviewed by Myron P.	49	Rutledge, Donald A. Civilian Personnel Administration in the War Department	49
Gilmore PLANNING, Burkhead, Jesse V. Budget Classi-	129	Schweinburg, Eric F. Law Training in Con- tinental Europe: Its Principles and Public	

INDEX TO VOLUME VII-1947

Function, reviewed by Henry S. Bloch SECRETARIATS. International Economic Or- ganization, book review by Alfred Fern-	213	Public Administration in Perspective, book review by Lincoln Gordon	263
bach	68	Simon, Herbert A. A Comment on "The Science of Public Administration" Validity of Organizational Theories, book	200
ence of Public Administration"	200	review by Robert A. Dahl	281
SMITH, HAROLD D. Appleby, Paul H. Harold D. Smith-Public Administrator Olson, Herbert A. Harold D. Smith-	77	Truman, David B., book review	268
What He Meant to State and Local Government Social Sciences. Public Administration in	82	Union of Soviet Socialist Republics. Train- ing of Continental Jurists for Public Ad- ministration, book review by Henry S.	
Perspective, book review by Lincoln Gor- don	263	Bloch United Nations, International Economic Or-	213
SOCIAL SECURITY BOARD. Campbell, John R., Jr. The Twain Do Meet	204	ganization, book review by Alfred Fern- bach	68
SOUTHEAST. Greene, Lee S. Regional Research and Training in Public Administration	245	United Nations Educational, Scientific and Cultural Organization. Castleberry, H.	
Specialists. Benson, George C. S. A Plea for Administrative Decentralization State Government. Caldwell, Lynton K.	170	Paul. Administrative Interchange: Brus- sels and Havana	12
Perfecting State Administration, 1940-46 Donlon, Mary. Reorganization of Work- men's Compensation in New York State,	25	David B. Truman	268
1943-46 Due Process of Inquiry, book review by John A. Vieg	37	Administrator	77
Olson, Herbert A. Harold D. Smith-What He Meant to State and Local Government	135	Vieg, John A., book review	135
STATE-LOCAL RELATIONS. Stimulating Local Government, book review by Lane W.		Waldo, C. Dwight. Organizational Analysis: Some Notes on Methods and Criteria	236
Lancaster	277	WAR ADMINISTRATION. The Lessons of War Administration, book review by David B. Truman	268
mittee on State-Local Relations, reviewed by Lane W. Lancaster	277	WAR DEPARTMENT. Rutledge, Donald A. Ci- vilian Personnel Administration in the	200
TABLES OF ORGANIZATION. Palmer, Pierre S., Jr. Manpower Control in the Air Trans-		War Department	49 284
port Command	184	Williams, Frances Harriet. Minority Groups and OPA	123
ers, book review by William A. Jump Tennessee Valley Authority. Greene, Lee	208	WORKMEN'S COMPENSATION. Donlon, Mary. Reorganization of Workmen's Compensa-	
S. Regional Research and Training in Public Administration	242	tion in New York State, 1943-46	37
THEORY OF ADMINISTRATION. Dahl, Robert A. The Science of Public Administration:	245	Zink, Harold. American Military Govern- ment in Germany, reviewed by Malcolm S.	
Three Problems	1	MacLean	275